

ภาคพิเศษ

SPECIAL SECTION

DIGEST OF PROGRESS

The Institute of Public Administration

Thammasat University

(1955 - 1964)

Established in May 1955 under the terms of a contractual agreement between Thammasat and Indiana universities and the governments of Thailand and the United States, the Institute of Public Administration is one of seven faculties of Thammasat University and the principal Thai teaching and training institution in the field of public administration. The Institute offers a two-year master's degree program in public administration, has organized research and in-service training responsibilities, and maintains its own specialized library.

The total full-time staff of the Institute is currently 104, of which 32 are professionally trained. All but a few of the full-time teaching and research staff have master's degrees; and four have Ph.D. degrees.

To date, the Institute has enrolled 692 students (about 80 percent are government officials) and awarded 87 master's degrees. It has published over 50 books, monographs, and occasional papers; has over 1,200 subscribers to its quarterly journal, *The Thai Journal of Public Administration*; has trained or participated in the training of over 20,000 government officials; and has built its library collection to 20,000 volumes.

Forty staff members from Indiana University have served in the Institute since its inception in 1955, 12 in the teaching program, 9 in research, 4 in training, 2 in library science, and 5 in contract administration. Eight have been short-term academic, research, training, or library consultants. During the period, 41 Thai participants underwent graduate training in American universities. Seven receive Ph.D. degrees, 30 master's degrees. In 1956, the year that academic instruction began in the Institute, every course was taught by an Indiana staff member. As late as 1959, 15 Institute courses were being taught by the American staff and their Thai counterparts. At present, the Thai staff carries the entire teaching load.

The costs of the nine-year contract program have been shared by the governments of Thailand and the United States; the latter through the Agency for International Development. The American contribution (in dollars) amounted to approximately \$2,000,000.

Introduction

by *Pathom Garnson*

*Your Royal Highness,
Your Excellencies,
Mr. Ambassador,
Distinguished Guests,
Ladies and Gentlemen:*

We are here assembled to commemorate the termination of the nine-year contractual association in public administration between Thammasat and Indiana universities. It is indeed a memorable occasion, for we are bestowed with a single honor by the presence of his Excellency Field Marshal Thanom Kittikachorn, His Royal Highness Prince Wan Waihayakon Krommun Naradhip Bongsprabandh and many other distinguished guests.

Representing the American Government at this historic gathering are His Excellency, the American Ambassador and Mr. Tracy S. Park, Jr., the Director of the United States Operations Mission to Thailand. Also in our midst is Dr. Walter H. C. Laves, Chairman of the Department of Government at Indiana University, who has played an invaluable role in the establishment and development of the Institute of Public Administration at Thammasat University.

Were it not for the close working relationship and mutual understanding which have existed between the parties involved, the progress achieved by the Institute would not have been feasible. Indeed, there is reason for all of us to look back on this association with pride and fond memories.

In this connection, I now have the honor of presenting to this distinguished audience His Excellency Field Marshal Thanom Kittikachorn, the Prime Minister, who will make a statement on behalf of the Government of Thailand.

Statement

by *Field Marshal Thanom Kittikachorn*

Your Royal Highness,
Mr. Ambassador,
Excellencies and Distinguished Guests,
Ladies and Gentlemen:

I am grateful for this opportunity to be back among my friends and colleagues at the University. I shall, if I may, be brief in my remarks.

We are here, of course, to commemorate the successful conclusion of the contractual association between Indiana and Thammasat universities. It is, I believe not too much to say that the product of that association—the Institute of Public Administration—is proof of the wisdom of the undertaking. It is proof, too, of something much more important than the Institute itself, however beneficial that has been or may prove to be in our efforts to modernize Thai public administration.

The success of this joint inter-university, inter-governmental venture demonstrates, once again, how close are the ties which bind the Kingdom of Thailand and the United States of America. Ours is a relationship—indeed a partnership—founded, *in the most real sense*, on the fact that our two peoples are alike in their belief in the essential dignity and worth of the individual, and in the cause of freedom.

It is the greatest tragedy that the world is divided. But we may at least take comfort in the knowledge that we and our American friends are on the side of those who believe in the spirit and significance of man. And that belief, ladies and gentlemen, makes the case for our co-operation complete.

May I say, in conclusion, that we are grateful to the United States government and to Indiana University for their very considerable assistance in the creation of the Institute of Public Administration. We can only hope that the venture was mutually advantageous, and that the termination of this contract will not mean the termination of our mutual interests. In fact, I am very sure that it will not.

Representing his government here today is the American Ambassador.

I have the pleasure of introducing to you the Honorable Graham A. Martin.

Statement

by *The Honorable Graham A. Martin*

Your Royal Highness,
Mr. Prime Minister,
Your Excellencies,
Ladies and Gentlemen:

I am deeply grateful, Your Excellency, for your remarks with respect to the strong bonds that exist between the Kingdom of Thailand and the United States of America. Ours is indeed a special relationship, based-as you so wisely point out - upon our mutual belief in the inherent value of the individual, and upon our common commitment to the hard-won right of national self - determination. It is founded also, and this deceptively simple concept is perhaps most significant of all, upon the recognition that we need each other if our concern for the individual is to be more than a philosophical wish, and our right of self-determination more than a forlorn hope.

The cause of freedom is not divisible. We have on two historic occasions in this century learned that painful lesson. We hope there will be no necessity for others to learn it again.

I am confident, Your Excellency, that American participation in the establishment of the Institute of Public Administration has been as advantageous to us as to you. In terms, not only of the broad needs of concert between our two countries of which I have spoken; but in terms, also, of the exchange of information and the broadening of individual perspectives and understanding. It is unlikely that this co-operative venture could have achieved the results it has were this not so.

Before I conclude, permit me to express the hope that the Institute's development to date is just a beginning. That it will continue to grow, in quality and in the scope and range of its interests. I know I need not tell you that I am at all times ready and willing to help in whatever new horizons Thammasat and the Institute care to explore.

The Department of Technical and Economic Cooperation has been highly instrumental in this cooperative effort which has resulted in the Institute of Public Administration. I, therefore, have the honor of presenting to you His Excellency Boonchana Athakor, the Director-General of that Department and the Deputy Minister of National Development.

Statement

by *H. E. Boonchana Atthakor*

Your Royal Highness,
Your Excellencies,
Distinguished Guests,
Ladies and Gentlemen:

I am very happy indeed to be here today, taking part in this, symbolically, very important ceremony. I fully share H. E. The Prime Minister's high opinion on the accomplishments of the Institute. Particularly I am very proud of the small role that my office, Department of Technical and Economic Cooperation, has played in bringing about its growth and progress.

My happiness today could also be explained by the fact that the people who have made the Institute a success are dear friends and former colleagues. Indeed, my past association with the Institute of Public Administration and with Indiana University is one that I recall with a high sense of profound affection and gratitude. It is always my pleasure to back among friends.

On this occasion, permit me to pay tribute to Mr. Tracy S. Park, the Director of USOM, and his very able staff who have contributed in no small measure to the building of the Institute. While it would be less than honest to you and to myself to say that we always see eye to eye in our joint efforts, I could say, however, that our differences have been few, and have always been resolved on the basis of mutual respect and in the spirit of friendship and goodwill. I hope the good traditions we have built up among us will make their influence felt in all our future work.

As the Prime Minister has so wisely stated, there is great strength in the basic commitment of our two peoples to the individual. I would presume to add that there is great strength, also, in our diversity—so long as that diversity is accompanied by mutual respect and the pursuit of common goals

To transfer the remaining United States Government property at the Institute to the University, The Director of the United States Operations Mission to Thailand is present today. I have the privilege of introducing Mr. Tracy S. Park, Jr.

Statement

by *Mr. Tracy S. Park, Jr.*

Your Royal Highness,
Mr. Prime Minister,
Mr. Ambassador.
Excellencies,
Ladies and Gentlemen:

May I say that I am very happy to be here; not only guest, but also in my official capacity as Director of the United States Operations Mission to Thailand.

As all of you know, USOM has been a partner in a large number of development projects carried on by the Government of Thailand. Some have had great positive impact on the nation's development; others have been only moderately successful. And some—to be frankly candid—failed to reach the intended objectives.

We at USOM believe that the Institute falls in the first category, in that it will have an increasing and lasting impact on the nation's economic, social and intellectual development. We are, therefore, quite naturally proud of our contribution to its establishment. A contribution, I should like to add, made easier by the enlightened cooperation of His Royal Highness Prince Wan, Minister Bunchana, and Dean Malai.

The future of both our countries—indeed of civilized man—rests ultimately in the hands of our young people. It is extremely wise, therefore that we expend our energies and allocate our resources in the interests of their education. An education dedicated, I might add, not only to the acquisition of technical skills and material goods, but also to the preparation for a full and meaningful life. There is a continuous, critical need for new techniques and skills in every country of the world. But if history proves anything, it is that our ultimate survival as free men will depend upon our character, our broad intelligence, and our wise and understanding judgement. And that is education's primary responsibility.

Over a year ago USOM, at the request of the Royal Thai Government, agreed to extend Indiana University's participation in the Institute of Public Administration for a period of twelve months, which is now drawing to a close. The purpose of the extension was to enable Indiana University to continue its guidance and counsel to the Institute during the transitory period when the Institute was to become an important part of the National Institute of Development Administration (NIDA). Although completed plans for NIDA haven't materialized as yet, it is my fervent wish that the new National Institute come into being in the very near future.

It is now my duty—and may I add, my very great pleasure—to relinquish to Thammasat University and to the Institute of Public Administration such property in the Institute as still remains titled to the United States Government. In doing so, we in the American Mission pledge to you our continued interest in its management, faculty, and student body.

In his capacity as Rector of Thammasat University His Royal Highness Prince Wan Waithayakon Krommun Naradhip Bongsprabandh, Deputy Prime Minister will now accept the presentation of property from the United States Government. It is my honor to present to you His Royal Highness.

by

Statement*H.R.H. Prince Wan Waithayakon Krommun Naradhip Bongsprabandh*

Your Excellencies,
Distinguished Guests,
Ladies and Gentlemen:

First, let me, on behalf of Thammasat University and the Government of Thailand, accept that which is offered by Mr. Park for the American Government. I'm sure I speak for the Prime Minister when I say that we are profoundly grateful for the assistance that we have received, not only with respect to our Institute of Public Administration, but with respect to other development projects as well.

You all have a brief digest of what the Institute has accomplished in its nine years. Let me cite just a few of the pertinent facts. It has, to date, awarded 87 master's degrees. Its research activities have resulted in an impressive number of publications and a quarterly journal that now has over 1,200 subscribers. It has an exchange publications program with over 100 foreign institutions, and a library of over 20,000 volumes. And, perhaps most important of all, it is the fountainhead of knowledge and the primary training facility in public administration in Thailand, having trained or assisted in the training of over 20,000 public officials in the past nine years.

In all this we have had the assistance, both material and intellectual, of some 40 members of the Indiana University faculty, the staff of the United States Operations Mission to Thailand and the dedicated support of countless officials in our own government. To those who have endowed us so richly, we pledge that we shall use our endowment wisely.

Permit me, in conclusion, to make two further observations. The first is that it is now commonplace to speak of the necessity of cooperation between nations, and of the fact that our world is rapidly becoming one interdependent world. Yet this has been a hard and costly lesson for mankind to learn, and its simple truth is still not universally accepted. The second observation is that world power means world responsibility and that those nations which wield such power must exercise it in the interests not only of themselves but of the whole community of nations, especially the small nations which need their help in their development. The exchange of assistance among nations, therefore, need not be on an equal basis but each may contribute according to its ability to do so—in the common interest. I'm happy to say that the United States recognizes this simple, but vital, truth and Thailand is grateful for it.

When the contract creating the Institute was drawn up in 1955, Dr. Walter H. C. Laves signed on behalf of Indiana University, and since that time he has lent a constant and guiding hand in its growth and development.

In recognition of the conscientious and dedicated efforts of Dr. Laves, who has made a special trip to be with us here today, His Majesty the King has graciously conferred upon him the Commander (Third Class) of the Most Noble Order of the Crown of Thailand. It is my honor and privilege to quote to you the accompanying citation.

Citation : *Dr. Walter H.C. Laves*

The Government of Thailand expresses its deepest appreciation to Dr. Walter H. C. Laves, Chairman of the Department of Government, Indiana University, for his wise and sympathetic counsel and devotion to the creation and development of the Institute of Public Administration, Thammasat University, and to the betterment of public administration in Thailand.

By Command of His Majesty the King, the Commander (Third Class) of the Most Noble Order of the Crown of Thailand is hereby conferred upon Dr. Laves in acknowledgement of these services.

Statement

by *Dr. Walter H.C. Laves*

Your Royal Highness,
Your Excellencies,
Distinguished Guests,
Ladies and Gentlemen:

It is a special pleasure for me to be in Bangkok again to participate in this commemorative exercise. On behalf of Indiana University I acknowledge the greetings expressed by our friends of Thailand. I bring reciprocal and deeply felt greetings from all your friends in Bloomington. On behalf of Indiana University I thank His Excellency the Prime Minister for the honor bestowed upon the University through me. I shall always cherish the spirit of generosity and friendship which lies behind this decoration. I shall wear it proudly as a sign of your acceptance of me as a friend of the Thai people. It will be a daily reminder of the important cooperative venture in which Thammasat and Indiana universities have been associated for almost a decade.

The cooperation between Thailand and Indiana University has ranged over much of the field of higher education, teacher training, educational development and public administration. Not only the Institute of Public Administration but also the Teacher Training College and related institutions are evidences of cooperative efforts to advance the welfare of Thailand. Our association goes back more than fifteen years to the initial visit of the now Minister of Education. To many Thai I hope the name of Indiana University bring forth pleasing mental images and happy memories as well as a feeling that they may have profitted professionally and may now be better equipped to serve their country. I know many hundreds of us in Indiana have such memories of sojourns and visits of Thai students and officials to Bloomington. Others of us, a smaller and more privileged group can recall happy and stimulating years, months or perhaps only days in Thailand and the close relationships that have resulted.

I think it appropriate to note that these institutional and professional relationships involving exchanges of knowledge, skills, values and ideas illustrate the new dimension that has entered into the conduct of international relations during the last twenty-five years. Our two governments have supported the Thammasat-Indiana project as they have

promoted more generally cultural and technical cooperation among nations. Some of this promotion takes place through bilateral programs. Much, however, takes place within the broader framework of the United Nations community, notably through the specialized agencies and the regional commissions such as the ECAFE. Our two countries, like many other peace-loving nations realize that upon the growth of this dimension of international relations—complementing the purely economic and the political—may well rest much of the prospect for world peace. For these are the elements that provide the moral cohesion needed in a world of economically interdependent nations and in a world in which resort to force in the attainment of national objectives can not be tolerated.

In 1955 when signatures were being affixed at Government House amidst the glare of klieg lights and clicking motion picture cameras Dean Malai and I personally toasted what came to be known between us as "The Great Experiment". What did the experiment consist of? It was an experiment to see whether through a carefully planned program of study at Indiana University, a selected group of young Thai men and women could be equipped and could be motivated for dedicated service as teachers and researchers in an Institute of Public Administration. The beginnings would be developed with help from faculty selected by Indiana University, but its real life would be provided by the returned Thai participants under leadership of the Dean. It was also an experiment to see whether related institutional requirements—a library, special kinds of instruction, in-service training facilities, close relations with government ministries, research programs—whether all these things could be developed in sufficient strength to be significant. It was an experiment to try these things within a limited time span and with limited resources.

This is not the place to review the measure of our success. The record can be read in comprehensive reports. Evidence can also be seen in the persons who now occupy important Institute and Government positions. The Deputy Minister of National Development, His Excellency Bunchana Attakorn, was the first participant to receive an M.A. The Associate Dean of the IPA, Dr. Choop Karnjanaprakorn, was the first participant to receive a Ph. D. I believe the Great Experiment has been a success.

It is especially encouraging that discussions are underway to assure a continuing and perhaps more important role for the Institute upon the termination of the Indiana arrangements on October 31 st. I hope these discussions may be successful. I hope that there will be opportunity for continued cooperation between Indiana and Thailand, in the field of development administration; at very least that there may develop programs of cooperative research on subjects of common interest, opportunities for exchanges of teachers and of students; and that we may consider together such broader questions as the role and needs of

higher education in developing, free and open societies. I hope there may be growing cooperation between Indiana University and Thailand. In passing let me say that we shall continue another year the special fellowship in public administration.

Many things have been learned during the nine years: the inevitable slowness of cultural cooperation in all educational programs; the need for patience, understanding, tolerance; the paramount importance of human beings of quality—human input is the indispensable element in all development processes; the need of developing necessary institutions, such as the IPA, through which people can make effective contributions to national development; the unique role of institutions of higher learning in making possible the growth of a nation. But we have also learned that there are tremendous indirect results of programs like this—in the human relations, mutual understanding and mutual respect that have developed. I remind you also of the magnificent Thai Art exhibition that has toured the world and that grew out of conversations among those involved in the two Indiana programs. And perhaps least noted has been the knowledge that has been gained by political scientists at Indiana and elsewhere, of our own political processes due to the insights from our work with you.

Let me conclude by reminding us all that this has been a small experiment. It has been of relatively short duration in terms of the history of nations. But it has been focussed upon one of the most important problems facing all mankind: the proper conduct of public business. By marshalling the resources of our two universities our governments have recognized the importance of this problem. We hope the manner in which it has been conducted has strengthened a little the foundation for the advancement of the welfare of Thailand and for an even closer union between our peoples within the community of the United Nations.

I am sure we are all stirred by Dr. Laves' encouraging words and are highly appreciative of the devotion and efforts of all who have had a part in this endeavor. As the Thai Government and staff now take full responsibility for the operation of the Institute, we wish to assure all that no efforts will be spared in making the fulfillment of its aims a continuing reality.

As the Prime Minister has aptly said, and I quote:

"The termination of this contract will not mean the termination of our mutual interests"

Indeed the co-operation will continue even though this ceremony has now come to a close.
